

Moment Group AB

Interim Report January – March 2026



PART OF
**MOMENT
GROUP**

2ENTERTAIN

BallBreaker

B
E
R
MUDA
— BEER SHORTS CLUB —

**CHINA
TEATERN**

CIRKUSBYGNINGEN

**Film
klubb**

**Golden
Hits**
— HÖRSTADEN GOLF & SPA —

**Hamburger
Börs**

Hansen & GREATER EXPERIENCE

**HÖGA KUSTEN
FRILUFTSTEATER**
LÖVVIK - EST. 2024

INTIMAN

**KUNGS
PORTS
HUSET**

LORENSBERGSTEATERN

MINNESOTA
Brand Engagement

**OSCARS
TEATERN**

SHOWTIC

SLiCE
PING-PONG, PIZZA.

STAR BOWLING

**VALLARNAS
FRILUFTSTEATER**
— VALKENSBÄCKEN —

WAGNERS

**WG WALLMANS
GROUP**

Wallmans
COPENHAGEN | OSLO | STOCKHOLM

Interim Report 1 January – 31 March 2026

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net sales	284	306	1085
Pro rata sales*	224	272	963
EBITDA	14	18	137
EBIT	-2	2	77
Profit/loss before income tax	-12	-6	42
Operating margin	-1%	1%	7%
Operating margin, pro rata*	-1%	1%	8%
Earnings per share before dilution, SEK	-0,44	-0,24	1,53
Earnings per share after dilution, SEK	-0,44	-0,24	1,53

For clarifications of alternative KPIs, refer to Key indicators, calculations and definitions

*Pro rata sales refer to sales, sales share and profit share in respect of joint projects

SIGNIFICANT EVENTS DURING THE QUARTER

Revenue for the quarter amounted to SEK 284 million (SEK 306 million), and operating profit amounted to SEK -2 million (SEK 2 million).

The remaining deferred tax liabilities and charges of SEK 23 million were repaid in February.

The Board of Directors proposes, in accordance with the dividend policy, that no dividend be paid for 2025. The Group's ambitions, in combination with its level of indebtedness, mean that available funds should be reinvested in the operations.

SIGNIFICANT EVENTS AFTER THE END OF THE PERIOD

The Annual Report for 2025 was published on 1 April.

As of 1 April, Kungssportshuset and the activity-based restaurants STAR Bowling in Gothenburg, Ballbreaker in Stockholm, as well as Bermuda and SLiCE in Malmö, are included in the Wallmans Group business area. Consequently, the Kungssportgruppen business area was discontinued as of 31 March, and the Group's operations are now conducted within three business areas: AO 2Entertain, AO Event & Communication, and AO Wallmans Group.

A WORD FROM THE GROUP CEO

Clear measures in a quarter that does not meet our ambitions

We begin the year with a quarter in which performance varies across the Group's business areas. Parts of the operations are developing strongly, with high occupancy and solid demand, while others are more affected by the uncertain external environment. Overall, this results in a weaker outcome than expected and well below our targeted level. To consolidate our commercial strength and create better conditions for developing both our offering and profitability, we are now implementing structural changes. At the same time, we continue our efforts to strengthen the Group's financial position, where the final repayment of deferred taxes and charges amounting to SEK 23 million during the quarter was an important step.



Net revenue for the quarter amounted to SEK 284 million (SEK 306 million), with an operating result of SEK -2 million (SEK 2 million). Performance was primarily impacted by weaker demand at some of our larger venues within Wallmans Group and Kungssportgruppen. At the same time, it is encouraging that the 2Entertain business area continues to deliver strong performance, and that Event & Communication is showing positive development with a stable inflow of new assignments.

The reopened venue Hamburger Börs in Stockholm remains in a start-up phase, with costs initially exceeding revenues. Several successful events were carried out during the first quarter, and we are now continuing our efforts to build occupancy going forward. The trend for the autumn and winter season looks positive.

Kungssportshuset in Gothenburg continues to have a negative impact on the Group's results, and work is currently underway to develop offerings to be launched during the autumn.

We exit the period with liquidity of SEK 88 million (SEK 70 million). During the quarter, we made the final repayment of deferred taxes and charges amounting to SEK 23 million and reduced ticket liabilities by SEK 20 million. Cash flow for the quarter amounted to SEK -87 million (SEK -40 million), a change of SEK -47 million compared with the same period last year. Prepaid ticket revenues amounted to SEK 89 million (SEK 106 million), an indication of the sales level but also affected by how the production portfolio varies over years.

We have also decided on a structural change whereby, as of 1 April, our activity-based restaurants and our show and event venues are combined within the same business area – Wallmans Group. Through this, we are strengthening our commercial capabilities to further develop both our offering and our marketing and sales efforts. It is also encouraging that Hansen is strengthening its position in the Stockholm Region through a shared office for the business area.

Group management is working closely with their teams in a focused effort to optimise and develop our existing operations. At the same time, the parent company maintains a clear focus on further strengthening the balance sheet, where the divestment of the holding in Tickster at the end of the previous year was an important step. I am confident that the measures we are now implementing will have an effect and contribute to a more stable performance in the coming years, thereby creating conditions for sustainable long-term growth.

We are now in the midst of the spring season and well on our way towards summer, and I look forward to seeing you at our venues and performances in the period ahead.

Gothenburg, April 24, 2026

Martin du Hane

Group CEO

martin.duhane@momentgroup.com

” Group management is working closely with their teams in a focused effort to optimise and develop our existing operations. At the same time, the parent company maintains a clear focus on further strengthening the balance sheet, where the divestment of the holding in Tickster at the end of the previous year was an important step”

MOMENT GROUP – the experience group

Moment Group is one of the leading players in the experience industry in Scandinavia, with a business model that combines creative excellence with commercial scalability. Based on well-known brands and 16 venues, memorable experiences are created for several million guests each year. By developing, producing and delivering content within live entertainment, dinner shows, activity-based restaurants and events, multiple complementary revenue streams are generated, and a broad business foundation is established.

650,000 Guests at musicals and theater	425,000 Guests at the activity restaurants	220,000 Guests at the show with food & drinks	300 Event assignments	Numerous other entertainment productions
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The strength of Moment Group lies in the combination of strong brands, proprietary content and control over ticket sales and venues. The breadth of the portfolio creates synergies in marketing, sales and production, while also contributing to a balanced risk profile between private customers and corporate clients.

With revenue exceeding SEK 1 billion and operations across several Scandinavian markets, the Group has a solid platform. Going forward, the focus is on further strengthening profitability in existing operations and improving cash flow generation. With a disciplined investment strategy and a scalable business model, the conditions are in place to gradually develop the offering, drive growth and thereby build long-term shareholder value. Moment Group is listed on Nasdaq Stockholm, Main Market, and its head office is located in Gothenburg. Operations are based on venues and offices in Gothenburg, Stockholm, Copenhagen, Oslo, Malmö, Falkenberg and Lövvik.

For more information go to www.momentgroup.com.

PART OF
MOMENT GROUP



THE GROUP'S STRATEGIC DIRECTION

The strategic direction of Moment Group is based on optimising and developing existing operations while strengthening the balance sheet.

The ambition is for each business area to deliver stable and sustainable profitability before prioritising new, more extensive growth initiatives. This approach creates the conditions for continued development and future growth.

THE GROUP'S FINANCIAL TARGETS

The Group's financial targets are currently under strategic review.

GROUP MANAGEMENT'S FOCUS GOING FORWARD

In a time of continued uncertainty and rapid change, physical meetings and shared experiences are becoming an even more natural part of people's lives.

Group management's mandate in this context is clear: to jointly maximise the Group's performance and financial profitability through increased collaboration, clear priorities and a consistent focus on the guest experience and our profitability.

The priorities going forward are clear:

- strengthen profitability in existing operations
- ensure that each venue covers its own costs
- further develop relevant and competitive offerings
- continue efforts to reduce indebtedness

GROUP MANAGEMENT

Janne Andersson, Business Area Director and CEO of 2Entertain

Sanna Kindmark, Business Area Director Event & Communication, CEO of Hansen and CEO of Minnesota

Mikael Gordon-Solfors, Business Area Director Wallmans Group and Executive & Creative Producer 2Entertain

Martin du Hane, Group CEO

Bosse Andersson, Senior Advisor & Executive Producer

David Mårtensson, Group CFO



Janne Andersson



Sanna Kindmark



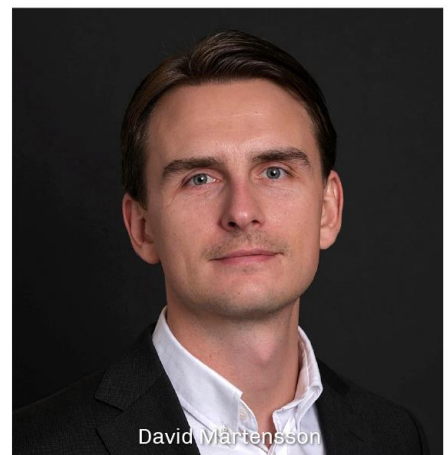
Mikael Gordon-Solfors



Martin du Hane



Bosse Andersson



David Mårtensson

OUR SUSTAINABILITY JOURNEY

Our operations are fundamentally based on experiences that enhance people's well-being, without placing the same level of strain on resources as the consumption of physical products. Research also shows that experiences contribute more to people's well-being than material goods.

Our ambition is for our experiences to create a sense of community, engagement and meaning – values that are important for both individuals and society. Our responsibility is to continue developing these experiences in a sustainable way, with consideration for both people and the planet. This requires balance – between analysis and judgement, between structure and creativity, and between long-term objectives and the passion that drives our operations forward. We use data to develop and take responsibility, but we do not allow numbers alone to define the value of what we do.

As a concrete example, we collaborate with Generation Waste at nine of our venues where restaurant operations form a significant part of the business. This initiative is important from two perspectives: to manage shared resources responsibly and to create a clear financial impact through improved planning, purchasing and use of raw materials.

OUR WAY FORWARD

Our sustainability efforts are based on four strategic focus areas that together provide direction and context:

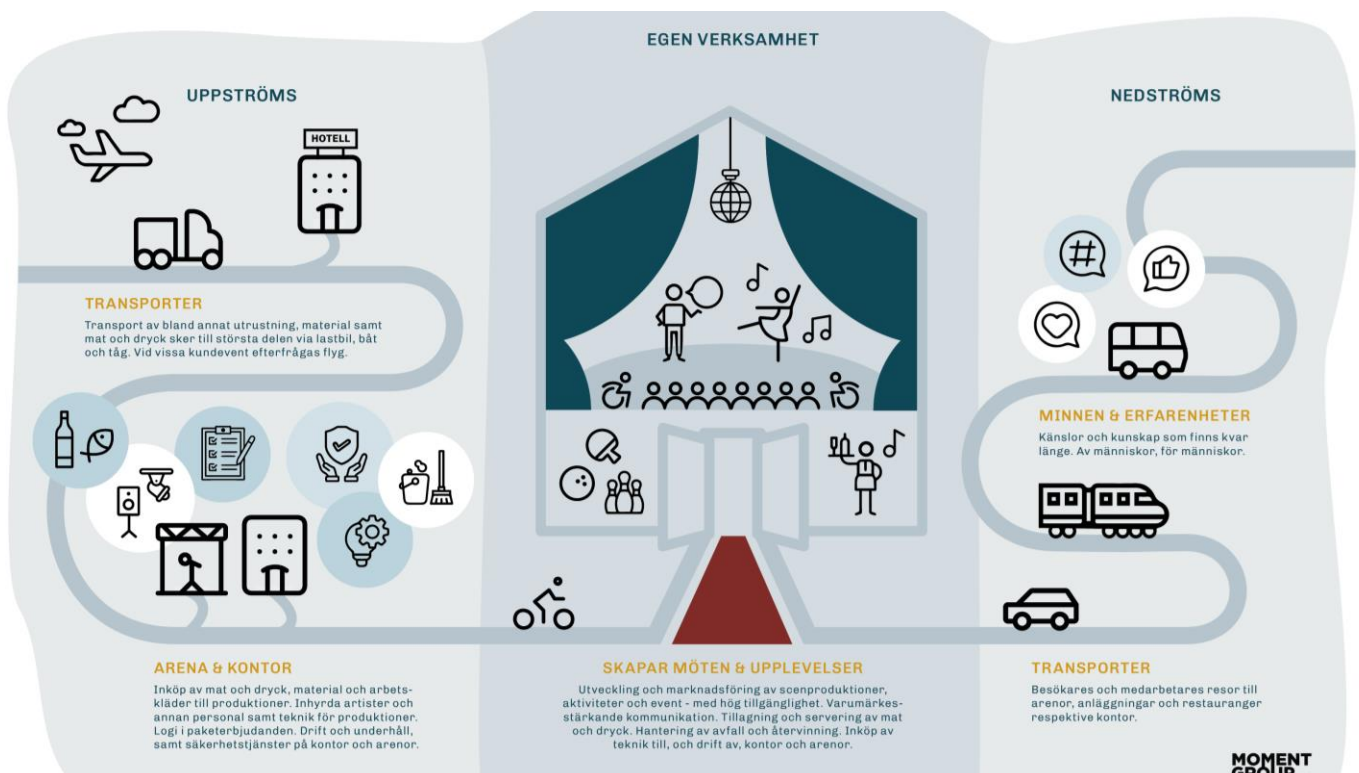
RESPONSIBLE RELATIONSHIPS focus on safe working conditions, health and safety, as well as long-term and ethical relationships throughout the value chain – from employees to customers, suppliers and partners.

FOSSIL-FREE & CIRCULAR focuses on reducing resource use and climate impact through energy efficiency, reduced transportation, reuse and circular flows in materials, props and equipment.

SUSTAINABLE FOOD CULTURE addresses one of our most impactful areas, where conscious sourcing, reduced food waste and responsible procurement contribute to both climate benefits and business value.

INCLUSION & DIVERSITY is a business-critical area that strengthens creativity, attractiveness and relevance – and enables us to create experiences that reflect and reach a broader audience.

Together, these focus areas form the foundation for how Moment Group develops sustainable experiences – not as an end in itself, but as a natural part of responsible and forward-looking business practices.



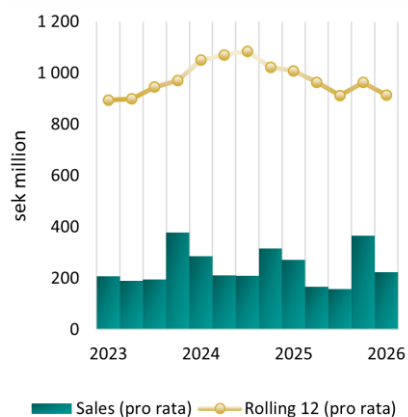
FINANCIAL SUMMARY

	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net Sales, SEK million	284	306	1085
Pro rata sales, SEK million	224	272	963
EBITDA, SEK million	14	18	137
EBIT, SEK million	-2	2	77
Profit/loss before income tax SEK million	-12	-6	42
Operating margin, %	-1%	1%	7%
Operating margin, pro rata %	-1%	1%	8%
Interest coverage ratio*	1,9	-0,4	2,1
Net indebtedness/EBITDA ratio**	4	6	6
Profit margin, %	-4%	-2%	4%
Return on equity, %	-13%	-12%	54%
Return on capital employed, %	0%	1%	12%
Quick ratio, %	52%	54%	80%
Equity/assets ratio, %	9%	5%	9%
Net debt (-)/Net receivables (+), SEK million	-466	-563	-405
Debt/equity ratio, %	687%	1328%	627%
Debt/equity ratio, net %	578%	1182%	439%

For clarifications of the above alternative KPIs, refer to Key indicators, calculations and definitions.

*Interest coverage ratio is calculated as a rolling 12.

**Net indebtedness/EBITDA ratio where EBITDA is calculated on a rolling 12.



NET SALES

During the first quarter, the Group's net revenue amounted to SEK 284 million (SEK 306 million), representing a decrease of SEK 22 million compared to the same quarter last year. Pro rata revenue decreased by SEK 48 million, from SEK 272 million to SEK 224 million.

Pro rata revenue reflects the company's share of revenue in the collaborative projects conducted within the 2Entertain business area.

OPERATING EARNINGS

Operating profit (EBIT) for the quarter amounted to SEK -2 million (SEK 2 million), a decrease of SEK 4 million.

Per-share data	2026 jan-mar	2025 jan-mar	2025 jan-dec
Share price as of closing day, SEK	5,98	7,84	5,68
Number of shares at the end of the period	25 315 879	25 315 879	25 315 879
Average number of outstanding shares before dilution	25 315 879	25 315 879	25 315 879
Average number of outstanding shares after dilution	25 315 879	25 315 879	25 315 879
Earnings per share before dilution, SEK	-0,44	-0,24	1,53
Earnings per share after dilution, SEK	-0,44	-0,24	1,53
Equity per share as of closing day, SEK	3,18	1,88	3,64
Quota value as per closing day, SEK per share	2,50	2,50	2,50

For clarifications of the above alternative KPIs, refer to Key indicators, calculations and definitions.

FINANCIAL ITEMS

The Group's net financial items for the quarter amounted to SEK -10 million (SEK -9 million) and primarily include interest expenses related to leasing, interest on the corporate bond, and deferred payments of taxes and charges.

The Group's deferral of taxes and charges was fully amortised during the first quarter of 2026, meaning that going forward, the Group's interest expenses will consist solely of interest related to leasing and the corporate bond.

INCOME TAX

Tax for the quarter amounted to SEK 1 million (SEK 0 million) and consists of deferred tax of SEK 1 million (SEK 1 million) and current tax of SEK 0 million (SEK -1 million).

Deferred tax assets at the end of the first quarter amounted to a total of SEK 40 million (SEK 42 million), of which SEK 16 million (SEK 19 million) is attributable to the Group's tax loss carryforwards and SEK 24 million (SEK 23 million) is attributable to deferred tax on leasing.

The Group's tax loss carryforwards are assessed in connection with the annual financial statements, and as of 31 December 2025, 100% of the Swedish tax loss carryforwards were recognised.

EARNINGS FOR THE PERIOD AND EARNINGS PER SHARE

Profit for the period after tax for the quarter amounted to SEK -11 million (SEK -6 million), which means that earnings per share before dilution amounted to SEK -0.44 (-0.24) and after dilution to SEK -0.44 (-0.24).

CONSOLIDATED CASH FLOW

During the first quarter, cash flow from operating activities amounted to SEK -49 million (SEK -19 million). The change is largely attributable to higher outflows of production-related supplier payments, in line with productions being performed and/or completed.

Cash flow from investing activities for the quarter amounted to SEK -3 million (SEK -1 million) and primarily consists of investments in tangible fixed assets in our arenas.

Cash flow from financing activities for the quarter amounted to SEK -34 million (SEK -19 million). In February 2026, the Group repaid the remaining deferred taxes and charges amounting to a total of SEK 23 million, which explains the change in cash flow compared to the same quarter last year.

LIQUIDITY AND FINANCING

At the end of the first quarter, the Group's cash and cash equivalents amounted to SEK 88 million (SEK 70 million).

The Group's net debt amounted to SEK -467 million (SEK -562 million), of which:

- SEK -446 million (SEK -486 million) is attributable to recognised lease liabilities
- SEK -109 million (SEK -109 million) relates to interest-bearing loans
- SEK 0 million (SEK -37 million) relates to interest-bearing tax deferrals
- SEK +88 million (SEK +70 million) represents the Group's cash and cash equivalents at the end of the period

Financial net debt excluding leasing amounted to SEK -21 million (SEK -76 million).

Financing

INTEREST-BEARING LIABILITIES (CURRENT)

The Group's interest-bearing liabilities consist of a corporate bond of SEK 109 million. On 16 July 2025, amended terms were agreed, including a new maturity date of 28 March 2027. For more information on the revised terms, please visit www.momentgroup.com.

In recent years, the Group has worked actively to strengthen its liquidity and financial position, which remains a key focus area. The Group's corporate bond of SEK 109 million matures on 28 March 2027, and management is evaluating various alternatives to further strengthen the Group's financial position. The process of assessing different financing options is progressing according to plan.

OTHER NON-CURRENT LIABILITIES / OTHER LIABILITIES

Deferred taxes and charges

At the end of the period, the Group no longer has any outstanding liability to the Swedish Tax Agency related to deferred taxes and charges, as all remaining deferrals were amortised during the first quarter of 2026. At the end of the corresponding period last year, the total liability amounted to SEK 37 million, of which SEK 14 million was classified as Other non-current liabilities and SEK 22 million as Other current liabilities.

Deferred rent

At the end of the period, the Group had SEK 3 million (SEK 5 million) in deferred rent negotiated during the COVID-19 pandemic. Of this, SEK 1 million (SEK 3 million) is classified as Other non-current liabilities and SEK 2 million (SEK 2 million) as Other current liabilities. During the quarter, the Group repaid SEK 1 million of the deferred rent.

NON-CURRENT ASSETS

Investments

Investments in tangible and intangible fixed assets for the quarter amounted to SEK 3 million (SEK 1 million).

Goodwill and other intangible non-current assets

The Group's carrying amount of goodwill as of 31 March 2026 amounted to SEK 191 million (SEK 191 million).

Goodwill is tested annually as of 31 December, or whenever the Group identifies indications of impairment. The impairment test is performed at the lowest levels at which separately identifiable cash flows exist (cash-generating units). The Group has a total of six cash-generating units with goodwill: the 2Entertain business area, Hansen Event & Conference AB, Minnesota Communication AB, Concilience AB, Ballbreaker Kungsholmen AB, and the Wallmans Group business area. The impairment test consists of assessing whether the recoverable amount of each unit exceeds its carrying amount.

As of 31 December 2025, no impairment needs were identified based on the tests performed.

Goodwill value is distributed as follows per cash-generating unit:

GOODWILL	2026-03	2025-03	2025-12
2Entertain	9	9	9
Hansen Event & Conference	8	8	8
Minnesota Communication	30	30	30
Conciliation	49	49	49
Ballbreaker Kungsholmen	46	46	46
Wallmans Group	49	49	49
Summa	191	191	191

Right-of-Use Assets

Moment Group performs impairment testing of its right-of-use assets in accordance with IAS 36, meaning that tests are conducted for assets where there are indications of impairment.

As of 31 December 2025, impairment tests had been performed and did not result in any impairment of right-of-use assets related to leased premises. No indications of impairment of right-of-use assets were identified as of 31 March 2026.

PARENT COMPANY

The Parent Company's net revenue for the quarter amounted to SEK 6 million (SEK 8 million) and resulted in an operating profit of SEK -2 million (SEK -4 million).

The restructuring implemented during the first quarter of 2025 shows that personnel costs in particular have been positively affected, with an annual impact of just over SEK 6 million. During the first half of 2026, the previously centralised finance function will also be decentralised into the operations, resulting in further reductions in personnel costs in the Parent Company. However, this will not have a material impact on the Group's earnings.

Net financial items for the quarter amounted to SEK 2 million (SEK -3 million), where the corresponding quarter last year was burdened by SEK -5 million attributable to the impairment of shareholder contributions granted.

CONTINGENT LIABILITIES AND PLEDGED ASSETS

Consolidated Financial Statements

As of the balance sheet date, pledged securities amounted to SEK 225 million (SEK 239 million). The pledged securities consist of shares in subsidiaries and corporate mortgages, which have been provided as collateral for the SEK 109 million bond.

Parent company

As of the balance sheet date, pledged securities amounted to SEK 322 million (SEK 322 million). These securities consist of shares in subsidiaries, corporate mortgages, and internal receivables, which have been pledged as collateral for the SEK 109 million bond.

ASSOCIATED COMPANIES

Result from associated companies amounted to SEK 4 million (SEK 2 million), where the result is primarily attributable to holdings in Oscarsteatern AB.

OTHER INFORMATION

Employees

The average number of employees from January to March amounted to 439 (438), representing an increase of 1 employee compared to the same period last year. The average number of employees includes project-based and temporary employees.

SEASONAL VARIATIONS | QUARTERLY VARIANCES

Moment Group operations show great seasonal variations where the fourth quarter accounts for a significant part of the Group's revenues and earnings. Operations in the various business areas have different seasonal patterns, and because the preponderance of earnings generated by the event arenas flow in during the fourth quarter, they have an effect on the entire Group.

Business area Event & Communication – the earnings generation for Hansen and Minnesota is relatively evenly distributed over the year, as revenue recognition in the projects usually occurs over a longer period and in line with project progress.

Business area 2Entertain – works with musicals, theatre, shows and concerts during three public performance periods per year (Jan–May, June–Aug, Sep–Dec). Artist bookings and specially ordered entertainment (Corporate Entertainment) generate revenues relatively evenly over the year.

Business area Wallmans Group – the Group's five show and event venues generate their main revenues during the fourth quarter, while the three first quarters have lower revenues. Demand in the fourth quarter is usually stronger than the other quarters combined. This means that earnings from Q4 usually exceed the rest of the business area's annual earnings. The operations at Wagners Bistro are more evenly distributed throughout the year, with the exception of the holiday period when activity levels decline, and the Christmas season when activity intensifies somewhat.

Business area Kungssportsgruppen – earnings are generated evenly throughout the year with the exception of the summer months where seat occupancy is lower, and the fourth quarter, which is the strongest.

THE BUSINESS AREAS IN BRIEF

The businesses in Moment Group are split into four business areas (BAs) as presented in brief below. There are brief summaries on the following pages of each business area's performance during the quarter.

BUSINESS AREA 2ENTERTAIN

2Entertain is one of Scandinavia's leading companies within shows, musicals, theatre and concerts. Through high-quality productions, it entertains and engages hundreds of thousands of guests across numerous stages throughout the region. The company also produces shows for cruise ships and resorts. Within 2Entertain, there are six theatre venues as well as the ticketing platform Showtic.



Janne Andersson
BA-Director and
CEO 2Entertain



BUSINESS AREA KUNGSPORTSGRUPPEN

This segment includes STAR Bowling in Gothenburg and Ballbreaker in Stockholm – activity-based restaurants with strong brands that attract hundreds of thousands of guests each year for food, beverages and activities. It also includes the two newer concepts Bermuda Deck Shuffle Club and SLICE.



Martin du Hane
Acting BA-Director
Kungssportsgruppen
and Group CEO



BUSINESS AREA WALLMANS GROUP

This segment brings together five major venues and a bistro for shows, events, nightclubs, galas, and food and beverages. They are located in Scandinavia's largest cities, and at Hamburger Börs, Wallmans and Golden Hits, hundreds of thousands of guests have been entertained for more than 30 years.

The business area also includes Wagners Bistro – an à la carte restaurant in the heart of Gothenburg.



Mikael Gordon-Solfors
BA-Director and CEO
Wallmans Group, and
Executive & Creative
Producer 2Entertain



BUSINESS AREA EVENT & COMMUNICATION

Two strong event companies together form this business area, and the inclusion of "Communication" in the name highlights that their expertise and passion extend well beyond events alone. They work to communicate, build, and create engagement around their clients' brands, helping them foster strong relationships. From creativity to logistics, content and sponsorship activation, to video production and more.



Sanna Kindmark
BA-Director Event &
Communication and
CEO Hansen and
CEO Minnesota



BUSINESS AREA 2ENTERTAIN

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net sales	133	91	400
Pro rata sales	73	57	278
Other operating income	0	0	1
EBITDA	10	0	37
EBIT	8	-1	32
Operating margin, %	6%	-1%	8%
Operating margin, pro rata %	12%	-2%	12%

AFFÄRSOMRÅDETS ANDEL AV KVARTALET'S
OMSÄTTNING



NET SALES AND PRO RATA SALES

Net sales, excluding adjustments for joint project shares, amounted to SEK 133 million (SEK 91 million) for the quarter, representing an increase of SEK 42 million compared with the same period of the previous year. Pro rata sales for the quarter amounted to SEK 73 million (SEK 57 million), an increase of SEK 16 million compared with the previous year.

OPERATING EARNINGS

Operating profit (EBIT) for the quarter amounted to SEK 8 million (SEK -1 million), representing an improvement of SEK 9 million compared with the same period of the previous year.

COMMENT FROM THE BUSINESS AREA DIRECTOR

We deliver a strong first quarter, with both revenue and operating profit clearly exceeding the previous year. This is a direct result of an attractive slate of productions and high occupancy across our shows. We have also performed well in ticket sales, enabling us to complete the planned run periods.

We work consistently to curate a production portfolio that balances creative excellence with commercial viability, and this year's productions have delivered in

line with that ambition. This confirms the strength of our model, where ideas, production, marketing and sales are closely integrated and reinforce each other at every stage.

Our venue operations continue to develop strongly and deliver better results than in the previous year. High occupancy, combined with effective on-site upselling, contributes to solid profitability.

Within Corporate Entertainment, operations continue to develop according to plan. Our productions maintain a high standard and consistently receive positive guest feedback. At the same time, we are working systematically to strengthen the business through more long-term, contract-based partnerships with both cruise operators and hotel properties.

This summer, Vallarnas friluftsteater celebrates its 30th anniversary – a milestone that clearly reflects the strength of one of our most successful operations. Over three decades, Vallarna has developed into Sweden's most visited outdoor theatre, and our team is now working intensively on preparations for the summer season. At the end of June, leading farce performers will take the stage in a newly written anniversary production, and audience interest is strong.

With a clear production pace, close alignment between business and market, and an offering that stands strong in competition, we enter the upcoming performance periods with good momentum. I look forward to seeing you at one of our shows or venues in the period ahead and would like to take this opportunity to wish you a wonderful spring and early summer.

Janne Andersson / Business Area Director & CEO, 2Entertain

BUSINESS AREA

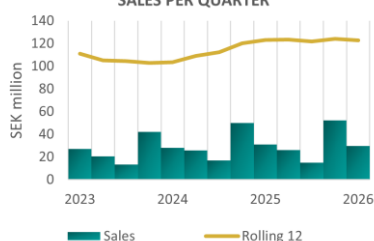
KUNGSPORTSGRUPPEN

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net sales	30	31	125
Other operating income	0	2	3
EBITDA	3	4	20
EBIT	-2	-1	2
Operating margin, %	-7%	-3%	1%

THE BUSINESS AREA'S SHARE OF THE QUARTER'S SALES



SALES PER QUARTER



NET SALES

Revenue for the quarter amounted to SEK 30 million (SEK 31 million), which is broadly in line with the corresponding period of the previous year.

OPERATING EARNINGS

Operating profit (EBIT) for the quarter amounted to SEK -2 million (SEK -1 million), which is SEK 1 million lower than the previous year.

COMMENT FROM THE BUSINESS AREA DIRECTOR

The first quarter of the year was characterised by a continued uncertain external

environment, which impacted demand across the entire business area. The effect is primarily seen in lower occupancy, particularly from corporate clients, which has had a negative impact on revenue and results during weekdays.

Performance has for some time not been in line with our expectations, and during the quarter we therefore decided to transfer our activity venues to the Wallmans Group business area in order to strengthen commercial capabilities and reverse the trend.

Our established venues Ballbreaker and STAR Bowling delivered slightly below expectations. At the same time, our proprietary and newly developed concepts, Bermuda Deck Shuffle Club and SLiCE, remain in a build-up phase and are therefore not yet fully covering their costs. During the quarter, a decision was also made to close SLiCE in Gothenburg, which has a negative impact on operating profit for the quarter of approximately SEK 1 million as a closure effect.

At the same time, we continue to challenge and coach our employees with a clear focus on engagement and execution in the operations, while also increasing awareness of our offerings to reach both new and returning visitors across the important B2B and B2C segments.

As of 1 April, the activity-based restaurants – STAR Bowling, Ballbreaker, Bermuda Deck Shuffle Club and SLiCE – are included in the Wallmans Group business area. By consolidating the venues within one business area, we are creating a more fit-for-purpose organisation with improved conditions to develop the offering and strengthen our marketing and sales efforts.

I am confident that by bringing all venues together, we are better positioned for a positive development going forward. Personally, I will now fully focus on my role as Group CEO and prioritise efforts to strengthen the Group's balance sheet and further develop the business.

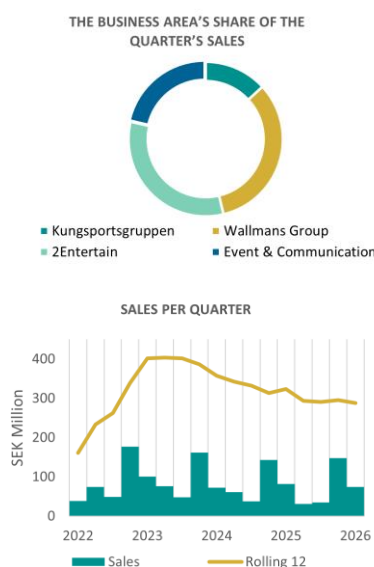
Martin du Hane

Acting Business Area Director, Kungssportgruppen, and Group CEO

BUSINESS AREA

WALLMANS GROUP

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net sales	74	82	295
Other operating income	1	0	1
EBITDA	0	12	29
EBIT	-8	4	-2
Operating margin, %	-11%	5%	-1%



NET SALES

Revenue for the quarter amounted to SEK 74 million (SEK 82 million), representing a decrease of SEK 8 million compared with the same period of the previous year.

OPERATING EARNINGS

Operating profit (EBIT) for the quarter amounted to SEK -8 million (SEK 4 million), which is SEK 12 million lower than the corresponding period of the previous year.

COMMENT FROM THE BUSINESS AREA DIRECTOR

The first quarter of the year for Wallmans Group was characterised by an uncertain external environment, with many consumers exercising greater caution in their spending, which impacted demand across the entire business area. Compared with the previous year, we see a decline in both volumes and profitability, despite the fact that last year's level also did not meet our expectations. Part of the deviation is explained by Cirkusbygningen, where occupancy for the first half of 2025 was largely concentrated in the first quarter ahead of the renovation that took place from April until the autumn premiere.

Looking at operations beyond Cirkusbygningen, which had a challenging start to the year, Wallmans Oslo showed a relatively stable start with a strong January. Wallmans Stockholm recorded a gradual increase in private guests, and Golden Hits delivered in line with expectations, primarily within its nightclub operations. Wagners Bistro continued to develop well, with good occupancy for both lunches and evening sittings and a solid average spend per guest.

Hamburger Börs, which reopened in December 2025, remains in a start-up phase where costs initially exceed revenues. At the same time, several successful events were already carried out during the first quarter. The response from guests and partners has been very positive, strengthening the business going forward. We are now working with many enquiries and have several major events contracted, primarily scheduled for late autumn and winter.

Our business is built on high occupancy, which creates strong leverage in favourable conditions but also a more pronounced impact when demand weakens. The softer market conditions affected all venues, but were most noticeable in Copenhagen, where our largest venue, Cirkusbygningen, is located.

Performance for the business area is not where we want it to be, and we are therefore intensifying efforts within marketing and sales, with a particular focus on corporate clients, while also developing our concepts to drive demand across more days of the week. Despite a weaker start to the year, I see a gradual improvement ahead, with the effects of the measures taken expected to become more evident towards the end of the year.

As of 1 April, Kungssportshuset in Gothenburg, as well as the activity-based restaurants STAR Bowling in Gothenburg, Ballbreaker in Stockholm, and Bermuda and SLiCE in Malmö, are also included in the Wallmans Group business area. With a strengthened organisation and greater combined capabilities, we are creating good conditions to continue developing the entire business area going forward. With that, I hope to see you at one of our venues or activity-based restaurants during the spring.

Mikael Gordon-Solfors

Business Area Director and CEO Wallmans Group, and Executive & Creative Producer, 2Entertain

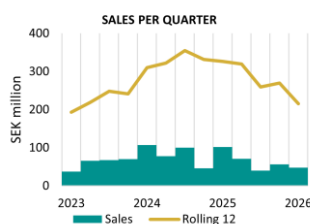
BUSINESS AREA

EVENT & COMMUNICATION

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net sales	48	102	269
EBITDA	3	5	11
EBIT	3	5	10
Operating margin, %	5%	5%	4%

NET SALES

Revenue for the Event & Communication business area amounted to SEK 48 million (SEK 102 million) during the quarter, representing a decrease of SEK 54 million compared with the same quarter of the previous year.



OPERATING EARNINGS

Operating profit (EBIT) for the business area amounted to SEK 3 million (SEK 5 million) for the quarter, which is SEK 2 million lower compared with the same period of the previous year.

COMMENT FROM THE BUSINESS AREA DIRECTOR

We begin the year with continued high occupancy and stable delivery volumes within the business area, providing a solid revenue base for the quarter and a good start to the year. Revenue and performance are in line with the budget for the period. The deviation compared with the previous year is explained by a higher project volume during the corresponding period last year, when several larger projects were executed in the first quarter.

Hansen continues its positive development, with completed launch assignments within the automotive industry, contributing to further international exposure. The decision to strengthen Hansen's national presence by establishing operations in Stockholm has had a clear positive impact on the inflow of new enquiries. This also supports our future growth ambitions across the entire business area.

Minnesota Communication has maintained a strong focus on sales during the quarter, resulting in several new client assignments, primarily within film and moving media. Demand within the segment continues to develop positively, and we have recruited additional staff to meet increased volumes and ensure delivery capacity. In parallel, assignments related to anniversaries and corporate events have been delivered, creating balance in the project portfolio.

The market continues to be characterised by a shift towards more sustainable and experience-based events, where physical meetings play an increasingly important role in clients' investment plans. This supports ongoing demand and a continued positive outlook for the coming years.

Collaboration within the business area has been further strengthened during the quarter, and the establishment of a shared office in Stockholm enables an even more efficient organisation with enhanced conditions to scale capacity over time. Overall, this creates strong conditions for continued profitable growth and a further strengthened market position going forward.

Sanna Kindmark

Business Area Director, Event & Communication, CEO Hansen and CEO Minnesota Communication

THE SHARE

Moment Group's share is traded on Nasdaq Stockholm, Main Market, on the Small Cap segment. During the reporting period 1 January – 31 March 2026, the share price ranged between SEK 4,90 and SEK 7,80 per share.

The total number of shares as of 31 March 2026 amounted to 25,315,879, and the number of shareholders was 7,626.

TEN LARGEST SHAREHOLDERS AS OF 31 MARCH 2026 ACCORDING TO EUROCLEAR

Owners	Number of shares	Share of Votes and Capital
Gelba Management AB	6 717 457	26,53%
BNP Paribas sec services Paris***	6 386 336	25,23%
Lesley Invest AB*	2 847 811	11,25%
Engströms Trä i Brynje AB*	1 984 828	7,84%
Rolf Lundström	300 000	1,19%
Avanza Pension	242 194	0,96%
Janne Andersson**	174 575	0,69%
IKC Capital	150 000	0,59%
SEB Investment Management AB	133 033	0,53%
Handelsbanken Fonder AB	130 109	0,51%

**includes ownership via subsidiaries and/or ownership within the owning family*

***includes related parties' ownership*

****representative for Robus Capital Management Ltd.*

At the time of this report's publication, Moment Group does not hold any treasury shares.

THE BOND

Moment Group issued senior secured bonds on 23 March 2018, which currently amount to SEK 109,238,000. The bonds were admitted to trading on Nasdaq Stockholm's corporate bond list on 22 May 2018.

The maturity of the bonds has, through a written procedure completed on 16 July 2025, been extended so that the bonds mature on 28 March 2027.

AUTHORISATIONS

On 21 May 2025 and in accordance with the Board's proposal, the AGM resolved to:

1. authorise the Board to issue new shares in the company on one or more occasions. The shares must be issued with or without the right of priority for the company's shareholders and to a maximum of 10 per cent of the company's share capital and total votes;
2. authorise the Board to resolve on the acquisition and/or transfer of the company's own shares on one or more occasions during the period up until the next AGM.

Both authorisations are valid until the next AGM.

CONSOLIDATED INCOME STATEMENT

SEK million	Note	2026 jan-mar	2025 jan-mar	2025 jan-dec
Net sales	5	284	306	1085
Other operating income		1	2	5
Total operating revenues		285	309	1090
<i>Operating expenses</i>				
Artist and production expenses		-128	-146	-453
Goods for resale		-17	-18	-64
Other external expenses		-45	-40	-165
Payroll expenses		-85	-88	-325
Impairment losses and depreciation of assets		-16	-15	-61
Earnings from participations in associated companies		4	2	55
Total operating expenses		-287	-306	-1013
Operating profit/loss		-2	2	77
<i>Profit/loss from financial items</i>				
Interest income and similar income statement items		1	1	2
Interest expenses and similar profit/loss items		-11	-9	-37
Net financial income/expense		-10	-9	-35
Profit/loss before income tax		-12	-6	42
Tax on earnings for the period		1	0	-3
Earnings for the period		-11	-6	39
Earnings for the period attributable to:				
Holdings without a controlling influence		0	0	0
Parent company shareholders		-11	-6	39
Earnings per share before dilution		-0,44	-0,24	1,53
Earnings per share after dilution		-0,44	-0,24	1,53

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
Earnings for the period	-11	-6	39
Other comprehensive income			
<i>Items reclassified to the income statement</i>			
Translation differences in the translation of foreign subsidiaries	-1	0	-1
Other comprehensive income, net after tax	-1	0	-1
Comprehensive income for the period	-12	-6	38
Comprehensive income for the period attributable to:			
Parent company shareholders	-12	-6	38
Holdings without a controlling influence	0	0	0
Total	-12	11	38

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

SEK million	2026-03	2025-03	2025-12
ASSETS			
Non-current assets			
<i>Intangible fixed assets</i>			
Goodwill	191	191	191
Other intangible fixed assets	4	6	4
<i>Property, plant and equipment</i>			
Right-of-use assets	329	373	329
Improvement expenditure, third-party property	18	15	19
Other property, plant and equipment	62	56	61
<i>Financial assets</i>			
Participations in associated companies	24	31	20
Other financial assets	0	0	0
<i>Deferred tax assets</i>			
Deferred tax assets	40	42	40
Total assets	668	715	665
Current assets			
Goods	7	6	7
Accounts receivable	69	94	51
Current tax assets	5	3	6
Other receivables	22	28	24
Prepaid expenses and accrued income	51	76	59
Cash and cash equivalents	88	70	173
Total current assets	243	277	320
TOTAL ASSETS	911	992	985
EQUITY AND LIABILITIES			
Equity			
Share capital	63	63	63
Other capital contributed	150	150	150
Reserves	-2	-1	-1
Retained earnings including profit/loss for the period	-132	-166	-121
Equity attributable to parent company shareholders	79	46	91
Holdings without a controlling influence	1	1	1
Total equity	81	48	92
Non-current liabilities			
Interest-bearing liabilities	-	-	110
Lease liabilities	380	423	381
Other non-current liability	2	17	11
Provisions	0	0	0
Total non-current liabilities	381	440	502
Current liabilities			
Interest-bearing liabilities	109	109	-
Lease liabilities	67	63	64
Trade accounts payable	52	45	51
Current tax liability	1	0	1
Other liabilities	18	42	33
Prepaid ticket revenues	89	106	118
Accrued expenses and deferred income	112	138	123
Total current liabilities	449	504	391
TOTAL EQUITY AND LIABILITIES	911	992	985

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

SEK million	Share capital	Capital contributed	Reserves	Retained earnings including profit/loss for the year	Total, Moment Group shareholders	Holdings without a controlling influence	Total equity
As of 31 December 2025	63	150	-1	-121	91	1	92
Earnings for the period	-	-	-	-11	-11	0	-11
Other comprehensive income	-	-	-1	-	-1	-	-1
Total comprehensive income	-	-	-1	-11	-12	0	-12
Transactions with shareholders							
Minority shareholding	-	-	-	-	-	-	0
Exercised warrants	-	-	-	-	-	-	-
Issue costs	-	-	-	-	-	-	-
As of 31 March 2026	63	150	-2	-132	79	1	81

SEK million	Share capital	Capital contributed	Reserves	Retained earnings including profit/loss for the year	Total, Moment Group shareholders	Holdings without a controlling influence	Total equity
As of 31 December 2024	63	150	0	-160	54	1	55
Earnings for the period	-	-	-	-6	-6	0	-6
Other comprehensive income	-	-	-1	-	-1	-	-1
Total comprehensive income	-	-	-1	-6	-7	0	-7
Transactions with shareholders							
Minority shareholding	-	-	-	-	-	-	-
Exercised warrants	-	-	-	-	-	-	-
Issue costs	-	-	-	-	-	-	-
As of 31 March 2025	63	150	-1	-166	46	1	48

CONSOLIDATED STATEMENT OF CASH FLOWS

SEK million	2026 jan-mar	2025 jan-mar	2025 jan-dec
OPERATING ACTIVITIES			
Operating profit/loss	-2	2	77
Adjustment for items not included in cash flow	11	15	7
Income tax paid	1	-2	-4
Interest received	0	1	2
Interest paid	-11	-10	-37
Cash flow from operating activities before changes in working capital	0	6	44
Cash flow from changes in working capital			
Change in goods	0	1	0
Changes in current receivables	-9	-53	11
Changes in current liabilities	-40	27	31
Cash flow from operating activities	-49	-19	86
INVESTING ACTIVITIES			
Investments related to acquisitions	-	-	-2
Dividends from associated companies	-	-	2
Acquisition of intangible fixed assets	0	0	0
Acquisition of property, plant and equipment	-3	-1	-22
Sale of financial non-current assets	-	-	63
Cash flow from investing activities	-3	-1	40
FINANCING ACTIVITIES			
Amortisation of loans	-23	-10	-24
Amortisation of lease liabilities	-11	-9	-38
Cash flow from financing activities	-34	-19	-61
Cash flow for the period	-87	-40	64
Cash and cash equivalents at beginning of period	173	111	111
Exchange rate differences in cash and cash equivalents	1	-1	-2
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	88	70	173

NOTES TO THE CONSOLIDATED ACCOUNTS

NOTE 1 ACCOUNTING POLICIES

1.1 Basis for preparing the interim report

The Group consists of the parent company, Moment Group AB, and its subsidiaries. The parent company is a public limited liability company with its registered office in Gothenburg, Sweden. The address of the head office is Trädgårdsgatan 2, SE-411 08 Gothenburg.

The Group applies IFRS Accounting Standards (IFRS) as adopted by the EU. This interim report has been prepared for the Group in accordance with IAS 34 Interim Financial Reporting. Disclosures in accordance with IAS 34 are provided throughout this report. The interim report does not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Group's annual report as of 31 December 2025.

The Parent Company's financial statements have been prepared in accordance with the Swedish Annual Accounts Act (ÅRL) and the recommendation RFR 2 Accounting for Legal Entities issued by the Swedish Financial Reporting Board.

The accounting policies applied are consistent with those described in the 2025 annual report. The Group's reporting currency is SEK, which is also the functional currency of the parent company. Unless otherwise stated, all amounts are presented in millions of Swedish kronor (SEK million). Due to rounding, figures presented may not in all cases add up exactly to the totals, and percentages may differ from exact figures.

Financial liabilities and assets are measured at amortised cost, which in all material respects corresponds to fair value. The Group does not hold any financial assets measured at fair value through other comprehensive income, nor any financial assets measured at fair value through profit or loss.

Comparative figures in parentheses refer, for income statement items, to the corresponding period in the previous year and, for balance sheet items, to the corresponding balance sheet date in the previous year.

1.2 State aid linked to the Corona pandemic

Group companies have elected to apply for deferrals of payments of taxes and charges, which are classified as Other liabilities in the statements of financial position of both the Group and the Parent Company. During the first quarter of 2026, a decision was made to fully amortise the remaining deferred taxes and charges amounting to SEK 23 million.

1.3 Going concern

The measures implemented during the spring of 2025 to create long-term sustainable conditions and strengthen liquidity and the balance sheet continue to support the assumption of going concern for the coming 12 months.

Based on current forecasts for the 12 months following the balance sheet date and the measures implemented to date, the Board of Directors' assessment is that the Group has good conditions for continued operations and to meet its future obligations.

For information regarding the company's corporate bond, maturing on 28 March 2027, please refer to the section Liquidity and Financing.

NOTE 2 RISKS AND UNCERTAINTY FACTORS

There are many factors that can impact the Group's earnings and operations. Many of them can be managed through internal procedures, while some of them are governed by external factors to a greater extent. Risks and uncertainties that affect the Group are related, among other things, to the macro economy, our competitive position, seasonality, permits, the content of experiences, weather, currencies, taxes and various rules and estimations and can also arise when setting up in new markets, launching new concepts and managing brands. We refer to the annual report of 2025 for a description of the company's risk factors.

The company's exposure to financial risk has increased in recent years, primarily due to higher indebtedness in connection with the issuance of a corporate bond. The Group operates in an industry that is sensitive to changes in the macroeconomic environment, including economic cycles, consumer behaviour, and external global events. The current market situation characterised by high inflation, rising interest rates, and increased geopolitical uncertainty presents challenges that affect both demand and financing conditions. The company actively works to manage these risks through continuous monitoring of financial exposure and a proactive dialogue with the capital market.

We focus our efforts on risk management through policy documents and training where we have clear procedures for the things we are able to influence ourselves. Our focus after the pandemic has been on restoring profitability and building a stable platform that also enables further growth. This is because we are firmly convinced that the experience industry is a growth industry over the long term.

NOTE 3 IMPORTANT ESTIMATIONS, ASSESSMENTS AND ASSUMPTIONS

For a detailed description of the assessments made by management in applying IFRS that have a significant impact on the financial statements, as well as the estimates that could result in material adjustments in subsequent financial reports, reference is made to the 2025 Annual Report. The assessments made in connection with the preparation of the 2025 Annual Report remain unchanged as of March 31, 2026.

NOTE 4 TRANSACTIONS WITH RELATED PARTIES

Sales to related parties within the Group are conducted on market terms. Apart from intra-group transactions and remuneration to management and the Board of Directors, no material related party transactions have taken place during the period.

NOTE 5 SEGMENT REPORTING

The Group's principal operation is delivering experiences in the form of shows, musicals, theatre, events, meetings and the sale of artistic performances. Sales in this regard are reported under the item Services. The Group also supplies food and beverages, other restaurant sales and possible upsell products. In this regard, sales are reported under the item Goods.

2026-01-01-2026-03-31 jan-mar	Kungssportsgruppen	Wallmans Group	2Entertain	Event & Communication	Eliminations, joint	Group
Sweden						
Services, external	10	9	120	48	0	186
Services, internal	-	-	1	-	-1	-
Goods,	20	20	3	-	-	43
Norway						
Services	-	9	9	-	-	18
Goods	-	9	-	-	-	9
Denmark						
Services	-	2	-	-	-	2
Goods	-	25	-	-	-	25
Total sales per segment	30	74	133	48	-1	284
Result from associated companies	-	-	4	-	-	4
Depreciation by segment	-5	-8	-1	0	-1	-16
Impairment losses by segment	-	-	-	-	-	-
EBIT per segment	-2	-8	8	3	-2	-2
Net financial income/expense						-10
Profit/loss before income tax						-12

2025-01-01-2025-03-31 jan-mar	Kungssportsgruppen	Wallmans Group	2Entertain	Event & Communication	Eliminations, joint	Group
<i>Sweden</i>						
Services	11	8	84	102	0	204
Goods,	20	19	2	-	-	41
<i>Norway</i>						
Services	-	7	5	-	-	13
Goods	-	7	-	-	-	7
<i>Denmark</i>						
Services	-	3	-	-	-	3
Goods	-	37	-	-	-	37
Total sales per segment	31	82	91	102	0	306
Result from associated companies	-	-	1	-	0	2
Depreciation by segment	-5	-8	-1	0	-2	-15
Impairment losses by segment	-	-	-	-	-	-
EBIT per segment	-1	4	-1	5	-5	2
Net financial income/expense						-9
Profit/loss before income tax						-6

Segment assets	Kungssportsgruppen	Wallmans Group	2Entertain	Event & Communication	Eliminations, joint	Group
As of 31 March 2026	249	361	270	148	-118	911
As of 31 March 2025	276	374	247	194	-99	992

PARENT COMPANY INCOME STATEMENT

(MSEK)	Note	2026	2025	2025
		jan-mar	jan-mar	jan-dec
Net sales		6	8	27
Total operating income		6	8	27
<i>Operating expenses</i>				
Other external expenses		-5	-4	-19
Payroll expenses		-3	-7	-20
Amortisations & depreciations		0	0	-1
Share of profit or loss of associates		-	-	59
Total operating expenses		-8	-12	19
Operating profit/loss		-2	-4	47
<i>Profit/loss from financial items</i>				
Impairment of shares in subsidiaries		-	-5	-22
Interest income and similar items		6	7	26
Interest expenses and similar items		-4	-5	-18
Net financial income/expense		2	-3	-14
Appropriations		-	-	12
Profit/loss before income tax		0	-7	45
Taxes		-	-	-
Earnings for the period		0	-7	45

Other comprehensive income is equal to profit for the period

PARENT COMPANY STATEMENT OF FINANCIAL POSITION

(MSEK)	2026-03	2025-03	2025-12
ASSETS			
Non-current assets			
<i>Intangible non-current assets</i>			
Other intangible non-current assets	-	1	-
<i>Tangible non-current assets</i>			
Equipment	0	0	0
<i>Financial non-current assets</i>			
Shares in group companies	155	155	155
Shares in associated companies	-	5	-
Total non-current assets	155	161	155
Current assets			
Receivables from Group companies	391	324	376
Current receivables	3	3	2
Cash and bank balances	58	34	132
Total current assets	451	360	511
TOTAL ASSETS	606	521	666
EQUITY AND LIABILITIES			
Equity			
<i>Restricted equity</i>			
Share capital	63	63	63
Statutory reserve	20	20	20
Total restricted equity	83	83	83
<i>Non-restricted equity</i>			
Share premium reserve	150	150	150
Retained earnings	-60	-105	-105
Profit/loss for the period	0	-7	45
Total non-restricted equity	90	38	90
Total equity	173	121	173
Non-current liabilities			
Interest-bearing liabilities	-	-	109
Liabilities to group companies	74	74	74
Total non-current liabilities	74	74	183
Current liabilities			
Accounts payable	1	1	2
Liabilities to group companies	246	208	303
Interest-bearing liabilities	109	109	-
Other liabilities	0	2	1
Accrued expenses and prepaid income	3	5	4
Total current liabilities	360	326	310
TOTAL EQUITY AND LIABILITIES	606	521	666

EVENTS AFTER THE CLOSING DATE

See page 2 of this report for significant events after the closing date. Otherwise, no events occurred after 31 March 2026 that are considered to have a significant effect on the consolidated accounts.

Gothenburg, 24 April 2026

MOMENT GROUP AB

Martin du Hane
Group CEO

The interim report has not been subject for review by the auditors.

This disclosure comprises information that Moment Group AB is obliged to disclose according to the EU market abuse regulation. The information was submitted through the auspices of the above-mentioned contacts, for publication on 24 April 2026 at around 08:30 CET

KEY INDICATORS, CALCULATIONS AND DEFINITIONS

ALTERNATIVE KEY INDICATORS

In order to present the Group's operation in a fair manner, Moment Group uses a number of alternative key indicators not defined in IFRS or the Swedish Annual Accounts Act. The alternative key indicators that Moment Group uses are described in the statement below, which also includes definitions and how they are calculated. The key indicators used are unchanged from previous periods.

DEFINITIONS

Alternative key indicators	Description	Purpose
INTEREST COVERAGE RATIO	Operating earnings in relation to interest expenses.	Shows the company's ability to cover its interest expenses.
EBITDA	Operating profit/loss excluding depreciations and impairment charges.	Shows earnings for operational activities before depreciations and impairment charges and is a measure of the operation's performance excluding financing activities.
Capital employed	Total assets less non-interest-bearing liabilities and non-interest-bearing appropriations including deferred tax liabilities.	The key indicator Capital employed shows the proportion of the company's assets financed by interest-bearing capital.
Pro rata sales	The recalculation of sales to reflect the sales share and profit share in respect of joint projects. Contracts concerning joint projects vary – one party may own the entire sales but only a proportion of the profits or only report a profit share.	The key indicator shows sales based on the share included in profit or loss and thus provides sales figures for the Group that are not dependent on the equity interest in various projects.
Central eliminations	Refers to internal transactions and central invoicing.	Shows Group-internal transactions for elimination.
Equity/assets ratio	Equity as a percentage of total assets.	A traditional metric showing financial risk and long-term ability to pay.
Net indebtedness	Interest-bearing liabilities including leasing liability less cash and cash equivalents. According to this definition, negative net indebtedness means that cash and cash equivalents and other interest-bearing financial assets exceed interest-bearing liabilities and thus a net receivable emerges.	This key indicator shows the Group's total liability situation including cash and cash equivalents and shows whether the Group has more cash assets than liabilities.
Quick ratio	Current assets less inventory as a percentage of current liabilities.	The quick ratio indicates a company's short-term ability to pay. A quick ratio of 100% or more means that current liabilities can be paid immediately. A quick ratio that is below 100% where goods or work in progress cannot be used immediately, means that the company may need to dispose of long-term assets or raise loans to pay its current liabilities.

IFRS key indicators	Description	Purpose
Earnings per share before dilution	Earnings per share before dilution are calculated as earnings for the period divided by the average number of shares outstanding.	Earnings per share before dilution are calculated as earnings for the period divided by the average number of shares outstanding.
Earnings per share after dilution	Earnings per share after dilution are calculated as the earnings for the period divided by the average number of outstanding shares, adjusted by the weighted average number of outstanding shares for the dilution effect of all potential shares. Potential dilution occurs when the exercise price for issued share warrants is lower than the actual market price. Potential common shares give rise to dilution only if their conversion leads to lower earnings-per-share.	Earnings per share after dilution are calculated as the earnings for the period divided by the average number of outstanding shares, adjusted by the weighted average number of outstanding shares for the dilution effect of all potential shares. Potential dilution occurs when the exercise price for issued share warrants is lower than the actual market price. Potential common shares give rise to dilution only if their conversion leads to lower earnings-per-share.

CALCULATING KEY INDICATORS

Pro rata sales	=	Net sales - pro rata	284 -61	224
Operating margin, %	=100x	<u>EBIT</u>	-2	-0,6
		Net sales	284	
Operating margin, pro rata, %	=100x	<u>EBIT</u>	-2	-0,8
		Pro rata sales	224	
Return on equity, %	=100x	<u>Earnings for the period</u>	-11	-12,9
		Average shareholders' equity	85	
Return on capital employed, %	=100x	<u>Earnings before income tax plus financial expenses</u>	-1	-0,1
		Average capital employed	652	
Profit margin, %	=100x	<u>Profit/loss before income tax</u>	-12	-4,2
		Net sales	284	
Interest coverage ratio	=	<u>Operating profit/loss (RTM**)</u>	73	1,9
		Financial expenses (RTM**)	39	
EBITDA	=	EBIT + depreciations and impairments	-2 +16	14

KEY INDICATORS BASED ON THE BALANCE SHEET AS OF MARCH 31, 2026

Net indebtedness/Net receivables*	=	Interest-bearing liabilities less cash and cash equivalents and other interest bearing receivables	-554 +88	-466
Net indebtedness/EBITDA	=	<u>Net indebtedness</u>	466	3,5
		EBITDA (RTM)	133	
Quick ratio, %	=100x	<u>Current assets excluding inventory</u>	236	52,4
		Current liabilities	450	
Equity/assets ratio, %	=100x	<u>Equity</u>	81	8,9
		Total assets	911	
Debt/equity ratio %	=100x	<u>Interest-bearing liabilities</u>	554	687
		Equity	81	
Debt/equity ratio, net, %	=100x	<u>Net indebtedness</u>	466	578
		Equity	81	
Equity per share, SEK	=	<u>Equity</u>	81	3,2
		Total number of outstanding shares	25	

*Net indebtedness includes deferments for taxes and charges as these are interest-bearing.

**Rolling 12-month

According to this definition, negative net indebtedness means that cash and cash equivalents and other interest-bearing financial assets exceed interest-bearing liabilities and thus constitute a net receivable.

FINANCIAL TARGETS AND DIVIDEND POLICY

The Group's financial targets are under review.

DIVIDEND POLICY

Moment Group has adopted a dividend policy under which dividends must amount to at least 30% of the Group's after-tax earnings. Dividend payment presupposes that the financial position is adequate for operating activities and also for the Group's growth plans to be carried out.

MOMENT GROUP AB

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FUTURE INFORMATION PUBLICATION DATES

Annual General Meeting - 6 May 2026
Interim Report Q2 2026 – 17 July 2026
Interim Report Q3 2026 – 6 November 2026

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